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Chart, Mem, etc.*

10 March 1972

MEMORANDUM FOR: Acting Director of Training

SUBJECT : Senior Seminar

1. On reviewing the course outline for the Senior Seminar, I have the following suggestions for your consideration:

a. In Block II, I find no particular coverage of Europe. It seems to me that the European Community is an important economic and political unit well worth special attention.

b. Is Block II really worth two whole weeks? Granted, it needs coverage and could not be handled in one week. I just wonder at the investment involved in two whole weeks for general updating which will be out of date in a matter of months.

c. I commend your use of movies on a voluntary basis. I suggest, however, you might put them onto free time or even evening time and increase the number. There are a lot of good movies that would be worthwhile seeing but are not worth taking up class time during the day.

d. Perhaps [REDACTED] talk might cover it, but I would suggest a nuts-and-bolts discussion of our relations with

[REDACTED]
substantial rethinking of the comfortable arrangements we have had up to now.

e. The Defense day seems a little spotty. Rather than discussing Defense policy and R&D, I wonder if we should not discuss how intelligence can help Defense and how CIA and DOD can and should collaborate on operational as well as policy problems.

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f. How useful is the USIA presentation? I would think we might get at least as much or more out of AID. This could cover some of the fairly large ideas of reorganization of our foreign aid.

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h. I would think that the NSC presentation is much more important than a single speech by General Haig. I suggest a working-level NSC staff member or even panel to tell us what they expect from CIA and how we can help them better.

i. Is there a way to cover the organizational aspects of NRO without getting into impossible security compartmentation problems?

j. I found no particular discussion of the art of analysis. In particular, I would think some imaginative discussion of future changes in analysis, techniques to meet new demands of volume and precision would be appropriate. This could include a good exposure to how Automated Data Processing could help us more.

k. Similarly, I suggest a somewhat more operational look at the production process, i.e., the identification and transmission of requirements, evaluations of our products, discussions of the present and possibly changed formats of our finished production and the tangled subject of information processing & retrieval —

2. Please don't take any of the above as engraved in stone, but I would appreciate your informal comments (or possible disagreement) on them.

W. E. Colby
Executive Director-Comptroller

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